

Unlocking value in healthcare

Citation for published version (APA):

Lopes Leao, D. L. (2025). *Unlocking value in healthcare: barriers and success factors in the introduction of value-based payment models in the Dutch healthcare system*. [Doctoral Thesis, Maastricht University]. Maastricht University. <https://doi.org/10.26481/dis.20250514dl>

Document status and date:

Published: 14/05/2025

DOI:

[10.26481/dis.20250514dl](https://doi.org/10.26481/dis.20250514dl)

Document Version:

Publisher's PDF, also known as Version of record

Please check the document version of this publication:

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- The final published version features the final layout of the paper including the volume, issue and page numbers.

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Propositions of the Dissertation

Unlocking Value in Healthcare

Barriers and Success Factors in the Introduction of Value-based Payment Models in the Dutch Healthcare System

Diogo Luis Lopes Leao

1. Not all elements of VBHC have been applied to the same extent as proposed in the Porter & Lee's model (*this thesis*).
2. The effective design, implementation and application of VBP models are influenced by a set of complex factors (*this thesis*).
3. Risk selection reduces the efficiency of VBP models (*this thesis*).
4. Management skills are essential to the successful application of VBP models (*this thesis*).
5. A well-functioning VPB model is characterized by trust between the stakeholders involved (*this thesis*).
6. Successful integration of VBHC in contractual negotiations requires shared goals that hospitals and health insurers agree to pursue together.
7. Value in healthcare means different things to different people.
8. Measuring everything risks losing focus.
9. Misaligned incentives in healthcare systems remain a fundamental barrier to achieving efficiency and equity in care delivery.
10. Portugal's greatest voyage is preserving its heritage.
11. "*Sê todo em cada coisa. Põe quanto és No mínimo que fazes.*"
- Ricardo Reis

"*Be whole in everything. Put all you are Into the smallest thing you do.*"
- Ricardo Reis