

# Survival politics

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## **Propositions**

- In existential crisis, IOs behave in surprising and extraordinary ways compared to contexts of normal policymaking. This IO Survival Politics occurs across a range of diverse IOs in face of diverse threats.
- Not all existential crises cause IO Survival Politics to the same extent. The variation is
  explained by a combination of the IO's powers and leadership, member state
  preferences, the acuteness of the threat, and whether the addressee is a state or another
  IO.
- The cases of the Brexit negotiations and Trump's threats to NATO were contingent and could have ended differently. IO Survival Politics was instrumental in shaping these history-making episodes.
- 4. IOs are more resilient than assumed. It is too early to sound the death knell for the multilateral order.
- The dominance of structural explanations of IO crises outcomes warrants revision. Agency matters.
- 6. IOs will continue to face existential threats from parochial nationalists in the West, emerging powers, and civil society actors. IO Survival Politics will be a necessary form of behaviour in the foreseeable future.
- 7. IO Survival Politics is more a painkiller than remedy for the crisis of multilateralism. The multilateral order needs to attract greater ownership from across the globe to survive in the long term.
- 8. The outsized power on display by appointed officials is normatively problematic and exacerbates the democratic deficit of current global governance.
- Virtual conferences and field work are less fun than workshops in Barcelona and interviews in Viennese Kaffeehäusern.
- PhD students are well-equipped to deal with the solitude of pandemics, however miserable.